

## **BI-ANNUAL INFRASTRUCTURE & INDUSTRIALIZATION COMMITTEE PROGRAMME FOR THE PERIOD 2017/2018**

### **TOPIC 1: Improving framework for efficient cooperation between private and public sector (PPPs)**

The main goals to be achieved within this topic would be (i) clearer understanding and better implementation of the legislative framework by the main stakeholders in Serbia and, to a limited extent, (ii) draft proposals for improvement of legislation. Specific focus on implementation and capacities of PPP Commission, including prospects for submitting concrete legislative proposals (as recognized by Committee members).

To make this happen, we would propose the following activities, at minimum, to be undertaken:

- Organisation of events, round tables, meetings, initiatives and knowledge sharing with authorities and other stakeholders, including competent ministries (e.g. trade, construction, finance), PPP Commission, local self-government units, relevant investors and lenders, which would include the following:
  - at least one conference/meeting where challenges regarding PPP specifics are shared and addressed among the stakeholders – by Q4 2017
  - formulating specific initiatives fostering discussion and, ideally, decision-making as to re-modelling of the PPP Commission and prospects for installing an authority that will provide technical assistance in respect of PPP projects' drafting and implementation (using international examples, e.g. Greek model) – by Q4 2017
  - meetings with authorities and initiating formal notices/recommendations to be issued by the relevant ministries regarding the correct manner of interpretation of certain legal provisions (i.e. proper determination of the 'value' of a PPP project, allowed degree of flexibility regarding the approved project proposal and its implementation in the tender documents, etc.) and sent to cities, municipalities and other non-centralized authorities in Serbia – by Q4 2017
  - subject to FIC's overall timetable and capacities, 'reality-check' conference involving both private and public stakeholders (including notably local self-governance units) where progress will be assessed and further steps for improvement suggested – by Q3 2018;
  - potentially, other activities to be agreed with the Committee members.
- In view of the next revision of the Law on Public-Private Partnership and Concessions (generally expected by the end of 2017), drafting concrete proposals for legislation improvement and communicating them with the relevant authorities (this would include proper legal drafting regarding project value, new positioning of the PPP Commission and their competences, removing current ambiguities, etc.) – by Q4 2017.

### **TOPIC 2: Improvement of regulatory environment in the area of construction and other specific industries**

The main goals to be achieved within this topic would be (i) draft proposals for improvement of legislation and, where relevant, (ii) better implementation of the existing legislative framework. It is

understood that the steps undertaken within this topic will be coordinated and communicated with the FIC Real Estate Committee, to avoid any overlaps and achieve maximum synergies.

To make this happen, we would propose the following activities, at minimum, to be undertaken:

- organizing meetings with the relevant authorities in charge of construction in order to enable (foreign) developers to obtain designing and construction licenses without being obliged to prove references of their engineers (since the market does not offer sufficient number of engineers with adequate references) – by Q4 2017
- organizing meetings with the relevant authorities in charge of construction and chamber of engineers in order to enable foreign engineers to have their licenses recognized in Serbia without being obliged to take exams in Serbian and to fulfil other stringent conditions – by Q4 2017
- as a result of the above two activities, drafting concrete legislative proposals for relaxing of both (i) requirements for obtaining designing and construction licenses and (ii) requirements for recognizing foreign engineer's licenses – by Q4 2017
- organizing round tables and meetings with authorities and relevant private stakeholders in order to precisely assess the current obstacles for the absence of proper functioning of the utility cadastre – by Q4 2017
- as a result of the above, initiating issuance of official notices and recommendations by authorities in view of proper functioning of the utility cadastre and, as needed, drafting specific legislative proposals – by Q3 2018
- potentially, other activities to be agreed with the Committee members.

### **TOPIC 3: Improvement of business environment in the area of transportation**

The main goal to be achieved within this topic would be better implementation of the existing legislative framework.

To make this happen, we would propose the following activities, at minimum, to be undertaken:

- structuring specific inputs received from Committee members (and, if needed, wider FIC membership) and organizing meetings/round tables with authorities with the main purpose of discussing the particular obstacles the businesses are facing – by Q1 2018
- assessing the current state of the toll system in Serbia and providing further recommendations to authorities – by Q3 2018
- meeting authorities and drafting proposals for contributing to further development of preconditions for sustainable development of the transportation system through stable means of financing – by Q4 2018
- removing obstacles for registering electric vehicles in Serbia – by Q2 2018
- potentially, other activities to be agreed with the Committee members.

#### **TOPIC 4: Improvement of regulatory environment in the area of energy**

The main goals to be achieved within this topic would be (i) better implementation of the existing legislative framework and (ii) draft proposals for improvement of legislation.

To make this happen, we would propose the following activities, at minimum, to be undertaken:

- structuring specific inputs received from Committee members (and, if needed, wider FIC membership) and organizing meetings/round tables with authorities with the main purpose of discussing the particular obstacles the businesses are facing – by Q4 2017
- based on the inputs so discussed and analysis undertaken, drafting specific initiatives by Q2 2018 to include, among other, the following:
  - issuance of official opinions by authorities to resolve the existing ambiguities in the law;
  - resolving the current absence of indexation of the feed-in-tariffs and their due publication;
  - provision of improved model contracts by the energy operators;
  - potentially, other activities to be agreed with the Committee members;
- organizing meetings and round tables with the stakeholders and drafting specific legislation proposals to finally allow for heating energy incentives – by Q3 2018
- subject to FIC's overall timetable and capacities, organizing 'reality-check' event to assess the progress achieved and further steps to be made – by Q4 2018.

Renewable energy: focus on implementation, official opinions of Ministry should ideally be mandatory, prospects for improving existing practical model contracts with system operators

Energy efficiency: adoption of a model contract of energy supply, improvement of the energy performance contracting practices and implementation of the existing model contracts

#### **TOPIC 5: Contributing to development of novel businesses (including start-ups and emerging sub-sectors)**

The main goals to be achieved within this topic would be (i) better implementation of the legislative framework, (ii) draft proposals for improvement of legislation and (iii) raising awareness and capacities among the stakeholders.

To make this happen, we would propose the following activities, at minimum, to be undertaken:

- structuring specific inputs received from Committee members (and, if needed, wider FIC membership) and organizing meetings/round tables with authorities with the main purpose of discussing the particular obstacles the businesses are facing – by Q4 2017
- based on the inputs so discussed and analysis undertaken, drafting specific legislation proposals by Q3 2018 to tackle, among other, the following areas:
  - venture capital and alternative financing schemes available to start-ups;
  - model contracts for some of the emerging sub-sectors, such is the energy supply contracting;

- potentially, other areas to be agreed with the Committee members;
- organizing education campaign and focused groups events in respect of the new technologies in infrastructure and industrialization sectors by Q3 2018 to address, among other, the following:
  - Industry 4.0;
  - Internet of Things (IoT);
  - cloud economy;
  - potentially, other areas to be agreed with the Committee members (including possibility to include the commercial usage of drones);
- subject to FIC's overall timetable and capacities, organizing 'reality-check' conference to assess the progress made and further steps to be taken – by Q1 2019

#### **TOPIC 6: Development of knowledge-based business projects**

The main goals to be achieved within this topic would be systematic increase of capacities of scientific and educational institutions.

To make this happen, we would propose the following activities, at minimum, to be undertaken:

- creation of joint working groups within the scientific and educational institutions
- further activities to be agreed in details with Committee members.